ABOUT ICL

ICL is a global specialty minerals and chemicals company operating bromine, potash and phosphate mineral value chains in a unique, integrated business model. ICL extracts raw materials from well-positioned mineral assets and utilizes technology and industrial know-how to add value for customers in key agricultural and industrial markets worldwide. ICL focuses on strengthening leadership positions in all of its core value chains. It also plans to strengthen and diversify its offerings of innovative agro solutions by leveraging ICL’s existing capabilities and agronomic know-how, as well as the Israeli technological ecosystem. ICL's operations are divided into four business divisions: Industrial Products (bromine value chain and complementary business); Potash; Phosphate Solutions (P₂O₅ Chain); and Innovative Agro Solutions (IAS).

DNA of Leadership

<table>
<thead>
<tr>
<th>#1</th>
<th>#3</th>
<th>#1</th>
<th>#1</th>
<th>#1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Globally in bromine</td>
<td>Most competitive globally in potash</td>
<td>Globally in specialty phosphates</td>
<td>Globally in phosphorus-based flame retardants</td>
<td>In Western Europe in compound PK fertilizers</td>
</tr>
</tbody>
</table>

YTD Division Performance

<table>
<thead>
<tr>
<th>INDUSTRIAL PRODUCTS</th>
<th>PHOSPHATE SOLUTIONS</th>
<th>IAS</th>
<th>POTASH</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SALES</strong></td>
<td><strong>OPERATING INCOME</strong></td>
<td><strong>SALES</strong></td>
<td><strong>OPERATING INCOME</strong></td>
</tr>
<tr>
<td>$1.0B</td>
<td>$278M</td>
<td>$1.6B</td>
<td>$99M</td>
</tr>
<tr>
<td>5%</td>
<td>21%</td>
<td>3%</td>
<td>-</td>
</tr>
<tr>
<td>$1.2B</td>
<td>$267M</td>
<td>$567M</td>
<td>$23M</td>
</tr>
<tr>
<td>8%</td>
<td>51%</td>
<td>7%</td>
<td>30%</td>
</tr>
</tbody>
</table>

Contact Information

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COMPANY INFO (as of Nov 2019)

NYSE & TASE ticker: ICL
MARKET CAP: $5.700M
BOOK VALUE: $3.900M
SHARES OUTSTANDING 1.284M
SHAREHOLDERS: Israel Corp 46%, public 54%
CREDIT RATING: BBB-
DIVIDEND YIELD (LTM June 2019): 4.3%
ND/EBITDA: 1.8
EMPLOYEES: -11,000
Financial Highlights

<table>
<thead>
<tr>
<th></th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>1-9 2018</th>
<th>1-9 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales $ millions</td>
<td>5,418</td>
<td>5,556</td>
<td>4,146</td>
<td>4,165</td>
</tr>
<tr>
<td>Adj. Operating income</td>
<td>530</td>
<td>750</td>
<td>539</td>
<td>672</td>
</tr>
<tr>
<td>Adj. EBITDA</td>
<td>928</td>
<td>1,160</td>
<td>842</td>
<td>997</td>
</tr>
<tr>
<td>Adj. EPS ($/share)</td>
<td>0.25</td>
<td>0.37</td>
<td>0.28</td>
<td>0.34</td>
</tr>
<tr>
<td>Operating cash flow</td>
<td>847</td>
<td>620</td>
<td>396</td>
<td>780</td>
</tr>
<tr>
<td>CapEx (PP&amp;E)</td>
<td>457</td>
<td>572</td>
<td>393</td>
<td>419</td>
</tr>
</tbody>
</table>

Growth trend in Most Main Operational Parameters – YTD View

Adjusted operating income excluding divested businesses\(^{(1)}\)

\[\begin{array}{c|c|c|c}
\hline
\text{Adjusted operating income} & 369 & 383 & 536 & 672 \\
\text{Adjusted operating income margin} & 10% & 10% & 13% & 16% \\
\end{array}\]

Adjusted EBITDA excluding divested businesses\(^{(1)}\)

\[\begin{array}{c|c|c|c|c|c|c}
\hline
\text{Adjusted EBITDA} & 708 & 674 & 837 & 997 \\
\text{Adjusted EBITDA margin} & 19% & 18% & 20% & 24% \\
\end{array}\]

Operating cash flow

\[\begin{array}{c|c|c|c|c}
\hline
\text{Operating cash flow} & 709 & 570 & 396 & 780 \\
\end{array}\]

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(1) Segment sales and operating income include inter-segment activities.
(2) The difference between segment aggregate sales and operating profit to the consolidated figures derives from unallocated expenses, eliminations and other activities.
(3) The “Financial Highlights” table above contains non-GAAP financial measures. See reconciliation tables in the 2018 20-F and the Q1 2019 6-K.